PISCATAQUOG LAND CONSERVANCY

FINANCIAL STATEMENTS For the Years Ended June 30, 2018 and 2017

(Accountants' Review)

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INDEPENDENT ACCOUNTANTS' REVIEW REPORT

To the Board of Directors Piscataquog Land Conservancy New Boston, New Hampshire 03070

We have reviewed the accompanying financial statements of Piscataquog Land Conservancy (PLC), which comprise the statement of financial position as of June 30, 2018 and 2017, and the related statements of activities and net assets and cash flows for the years then ended, and the related notes to the financial statements. A review includes primarily applying analytical procedures to management's financial data and making inquiries of company management. A review is substantially less in scope than an audit, the objective of which is the expression of an opinion regarding the financial statements as a whole. Accordingly, we do not express such an opinion.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error.

Accountant's Responsibility

Our responsibility is to conduct the review engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. Those standards require us to perform procedures to obtain limited assurance as a basis for reporting whether we are aware of any material modifications that should be made to the financial statements for them to be in accordance with accounting principles generally accepted in the United States of America. We believe that the results of our procedures provide a reasonable basis for our conclusion.

Accountant's Conclusion

Based on our review, we are not aware of any material modifications that should be made to the accompanying financial statements in order for them to be in conformity with accounting principles generally accepted in the United States of America.

Supplementary Information

The supplementary information is presented for purposes of additional analysis and is not a required part of the basic financial statements. The information is the representation of management. We have reviewed the information and, based on our review, we are not aware of any material modifications that should be made to the information in order for it to be in accordance with accounting principles generally accepted in the United States of America. We have not audited the information and, accordingly, do not express an opinion on such information.

Rowley & Associates P.C. Concord, New Hampshire September 21, 2018

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PISCATAQUOG LAND CONSERVANCY STATEMENT OF FINANCIAL POSITION

June 30, 2018 and 2017

ASSETS	2018	2017			
CURRENT ASSETS					
Cash, unrestricted	\$ 129,165	\$ 69,205			
Cash, temporarily restricted	141,301	141,038			
Investments	609,166	531,598			
Pledges receivable	2,000	-			
Grants receivable	25,108	27,360			
Prepaid expenses	229	1,644			
Total Current Assets	906,969	770,845			
PROPERTY AND EQUIPMENT, at cost					
Land and improvements	1,444,599	1,185,265			
Equipment	16,119	16,119			
	1,460,718	1,201,384			
Less accumulated depreciation	15,368	15,026			
	1,445,350	1,186,358			
OTHER ASSETS					
Conservation easements	81	79			
Deposits	2,050				
Total Other Assets	2,131	79			
Total Assets	2,354,450	1,957,282			
LIABILITIES AND NET ASSETS					
CURRENT LIABILITIES					
Accounts payable	4,243	155			
Accrued expenses	7,691	2,553			
Total Current Liabilities	11,934	2,708			
NET ASSETS					
Unrestricted, undesignated	224,034	199,910			
Unrestricted, board designated	110,858	116,329			
Total Unrestricted Assets	334,892	316,239			
Temporarily restricted	1,991,562	1,622,275			
Permanently restricted	16,062	16,060			
Termanentry restricted Total Net Assets	2,342,516	1,954,574			
101111101110000	2,042,010	1,704,574			
Total Liabilities and Net Assets	\$ 2,354,450	\$ 1,957,282			

PISCATAQUOG LAND CONSERVANCY STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

For the Year Ended June 30, 2018

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Revenues, gains and other support:				
Contributions, cash	\$ 216,868	\$ 356,045	\$ -	\$ 572,913
Contributions, in-kind	855	-	-	855
Contributions, non-cash	-	-	2	2
Earned revenue, project management fees	2,928	-	-	2,928
Events, net expenses of \$7,356	6,657	-	-	6,657
Interest and dividend income	3,947	7,313	348	11,608
Net realized loss on sale of investments	5,314	9,846	469	15,629
Unrealized loss on investments	6,629	12,284	585	19,498
Other revenue	15			15
Total revenues, gains and other support	243,213	385,488	1,404	630,105
Net assets released from donor				
imposed restrictions	17,603	(16,201)	(1,402)	
Expenses:				
PLC Programs & Conservation	194,718	-	-	194,718
General and Administrative	36,037	-	-	36,037
Fundraising	11,408			11,408
	242,163			242,163
Increase increase in net assets	18,653	369,287	2	387,942
Net assets, beginning of year	316,239	1,622,275	16,060	1,954,574
Net assets, end of year	\$ 334,892	\$ 1,991,562	\$ 16,062	\$ 2,342,516

PISCATAQUOG LAND CONSERVANCY STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

For the Year Ended June 30, 2017

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Revenues, gains and other support:				
Contributions, cash	\$ 145,545	\$ 342,214	\$ -	\$ 487,759
Contributions, in-kind	3,373	-	-	3,373
Contributions, non-cash	-	30,650	-	30,650
Events, net expenses of \$6,214	8,261	-	-	8,261
Interest and dividend income	4,758	5,275	310	10,343
Net realized gain on sale of investments	2,781	3,082	181	6,044
Unrealized loss on investments	15,952	17,686	1,040	34,678
Other income	170	-	-	170
Total revenues, gains and other support	180,840	398,907	1,531	581,278
Net assets released from donor				
imposed restrictions	243,205	(241,674)	(1,531)	
Expenses:				
PLC Programs & Conservation	335,152	-	-	335,152
General and Administrative	32,900	-	-	32,900
Fundraising	4,320	-	-	4,320
<u> </u>	372,372			372,372
Increase in net assets	51,673	157,233	-	208,906
Net assets, beginning of year	264,566	1,465,042	16,060	1,745,668
Net assets, end of year	\$ 316,239	\$ 1,622,275	\$ 16,060	\$ 1,954,574

PISCATAQUOG LAND CONSERVANCY STATEMENT OF CASH FLOWS

Years Ended June 30, 2018 and 2017

	2018	2017							
CASH FLOWS FROM OPERATING ACTIVITIES:									
Increase in net assets	\$ 387,942	\$ 208,906							
Adjustments to reconcile change in net assets to	,	,							
net cash provided by operating activities:									
Change in restricted cash	(263)	(141,038)							
Non-cash contribution of land or easement	(2)	(30,650)							
Realized (gain) on investments	(15,629)	(6,044)							
Unrealized (gain) on investments	(19,498)	(34,678)							
Depreciation	342	433							
(Increase) Decrease in operating assets, net									
Pledges receivable	(2,000)	29,481							
Grants receivable	2,252	(27,360)							
Prepaid expenses	1,415	(885)							
Deposits	(2,050)	-							
Increase (Decrease) in operating liabilities, net									
Accounts payable	4,088	(1,047)							
Accrued expense	5,138	(2,141)							
Net cash provided (used) by operating activities	361,735	(5,023)							
CASH FLOWS FROM INVESTING ACTIVITIES:									
Proceeds from sale of investments	73,232	40,877							
Purchase of investments	(115,673)	(85,771)							
Purchase of fixed assets	-	(1,034)							
Purchase of land	(259,334)								
Net cash (used) by investing activities	(301,775)	(45,928)							
Net increase (decrease) in unrestricted cash	59,960	(50,951)							
Unrestricted Cash, beginning of year	69,205	120,156							
Unrestricted Cash, end of year	\$ 129,165	\$ 69,205							
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION									
Contributions in-kind	\$ 855	\$ 3,373							
Contributions non-cash	\$ 2	\$ 30,650							
Contributions non-cush	Ψ 2	Ψ 30,030							

Note 1. Nature of Activities

Piscataquog Land Conservancy is a nonprofit organization founded in 1970. Its purpose is to conserve the natural and scenic environment of the Piscataquog, Souhegan and Nashua River Watershed communities in southern New Hampshire. The organization is supported primarily through donor contributions and grants.

Note 2. Significant Accounting Policies

<u>Financial Statement Presentation</u>: The Organization is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets.

Unrestricted net assets represent the revenues and expenses associated with the principal mission of the Association and assets allocated by the Board of Trustees for a particular purpose, principally to support conservation activities. These funds may be reallocated by a vote of the Board of Trustees. At June 30, 2018 and 2017 there was \$334,892 and \$316,239 in unrestricted net assets, respectively.

Temporarily restricted net assets include gifts for which donor-imposed restrictions have not been met. At June 30, 2018 and 2017 there was \$1,991,562 and \$1,622,275 in temporarily restricted net assets, respectively.

Permanently restricted net assets include gifts which require by donor restriction that the corpus be invested in perpetuity and only the income be made available for program operations or other designated purposes. At June 30, 2018 and 2017 there was \$16,062 and \$16,060 in permanently restricted net assets, respectively.

<u>Revenue recognition</u>: The financial statements of PLC reflect the accrual method of accounting.

<u>Conservation Easements</u>: In conformity with the practice followed by many land trusts, conservation easements purchased or donated are recorded as assets at the nominal value of \$1 on the Statement of Financial Position. All easements acquired by purchase are recorded as conservation activities expenses in the statement of activities and changes in net assets. In addition, costs incurred in obtaining the easements are recorded as current period expenses.

<u>Cash and cash equivalents</u>: For purposes of reporting cash flows, PLC considers all highly liquid debt instruments purchased with a maturity of three months or less to be cash equivalents, excluding amounts the use of which is limited by Board designation or restriction. At June 30, 2018 and 2017, PLC had no cash equivalents.

Note 2. Significant Accounting Policies (Continued)

<u>Estimates and assumptions</u>: Management uses estimates and assumptions in preparing financial statements. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenues and expenses. Accordingly, actual results may differ from these estimates.

<u>Functional allocation of expenses</u>: The costs of providing the various programs and other activities have been summarized on a functional basis in the statements of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

<u>Gifts and donations</u>: Gifts and donations received are recorded as unrestricted, temporarily restricted, or permanently restricted support, depending on the existence and/or nature of any donor restrictions.

All donor-restricted support is reported as an increase in temporarily or permanently restricted net assets, depending on the nature of the restriction. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.

Gifts and donations of investments or equipment are recorded at fair-market value on the date of the gift.

<u>Donations of long-lived assets</u>: PLC records donations of services and materials which increase long-lived assets at their fair values and recognizes these revenues as increases in unrestricted net assets.

<u>Income taxes</u>: PLC is a not-for-profit corporation under Section 501(c) (3) of the Internal Revenue Code, is exempt from federal income taxes, and is classified as other than a private foundation. In addition, the Organization qualifies for the charitable contribution deduction under Section 170(b)(1)(A).

<u>Depreciation</u>: Depreciation of property, equipment and vehicles is computed using both the straight-line and accelerated methods over five to thirty-nine years. Depreciation as of June 30, 2018 and 2017 was \$342 and \$433, respectively.

Note 3. In Kind

PLC received \$855 and \$3,373 in-kind donations as of June 30, 2018 and 2017, respectively.

Note 4. Investments

Investments are carried in the aggregate at fair market value and are comprised of stocks, mutual funds, and cash as follows at June 30:

<u>2018</u>	<u>2017</u>
\$ 596,322	\$ 518,772
12,844	12,826
82,677	8,789
691,843	540,387
(82,677)	(8,789)
\$ 609,166	<u>\$ 531,598</u>
	\$ 596,322 12,844 <u>82,677</u> 691,843

Total return on investments as of June 30 is summarized as follows:

			Te	mporarily	Per	manently	
<u>2018</u>	Un	restricted	<u>R</u>	estricted	Ro	estricted	Total
Investment interest and dividends		3,947		7,313		348	\$ 11,608
Realized and unrealized (losses)		11,943		22,130		1,054	35,127
	\$	15,890	\$	29,443	\$	1,402	\$ 46,735
Withdrawals in accordance							
with spending policy	\$		\$		\$	(1,402)	\$
<u>2017</u>							
Investment interest and dividends		4,758		5,275		310	\$ 10,343
Realized and unrealized (losses)		18,733		20,768		1,221	 40,722
	\$	23,491	\$	26,043	\$	1,531	\$ 51,065
Withdrawals in accordance							
with spending policy	\$		\$	_	\$	(1,531)	\$ _

FASB Accounting Standards Codification Topic 820-10 *Fair Value Measurements* defines fair value, requires expanded disclosures about fair value measurements, and establishes a three-level hierarchy for fair value measurements based on the observable inputs to the valuation of an asset or liability at the measurement date. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. It prioritizes the inputs to the valuation techniques used to measure fair value by giving the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurement) and the lowest priority to measurements involving significant unobservable inputs (Level 3 measurement).

Note 4. Investments (Continued)

Under Topic 820-10, the three levels of the fair value hierarchy are as follows:

Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the Organization has the ability to access at the measurement date.

Level 2 inputs are inputs other than quoted prices included in Level 1 that are either directly or indirectly observable for the assets of liabilities.

Level 3 inputs are unobservable inputs for the assets or liabilities.

The level in the fair value hierarchy within which a fair measurement in its entirety falls is based on the lowest level input that is significant to the fair value measurement in its entirety.

All investments are measured at Level 1. Inputs to the valuation methodology are unadjusted quoted prices for identical assets in active markets. None of the investments are Level 2 or Level 3 investments.

The Organization maintains individual and pooled investments containing both restricted and unrestricted funds. Investment income, gains, losses, and management fees of any pool are allocated to activities based on each activity's pro-rata share (on dollar and time basis) in the pool. Investments in marketable equity securities and marketable debt securities are carried at fair market value determined by "quoted market prices" per unit (share) as of the balance sheet date. All other investments are stated at cost. Donated investments are recorded at the "fair market value" as of the date of receipt. Investment income, realized and unrealized gains, losses, dividends and interest unrestricted activities are recorded as operating activities. Investment interest and dividend income on restricted activities is added to, or deducted from, the appropriate activity.

Spending Policy

The Organization does not have a formal spending policy. It has been the practice of the Organization to release all investment earnings.

Note 5. Commitments and Contingencies

Easements

As of June 30, 2018 the Organization held eighty-one conservation easements covering approximately four thousand nine-hundred and eighty-two acres. The Organization is committed to monitoring these properties in order to ensure that the conditions of the conservation easements are not violated. In the event that any violation of these easements is deemed to have occurred, the Organization is committed to bringing any and all actions necessary to bring remedy.

Note 6. Conservation Easement Donations

The value of donated conservation easements or bargain sale component of acquired conservation easements is reflected in the statement of financial position at a value of \$1 as management has made the determination that a conservation easement is not an asset, but rather a contingent liability.

During the year ended June 30, 2018 PLC acquired two such conservation easements. These easements were donated in which the donor did not wish to record their contribution and had not done so as of the date of this report; no appraisal was done to assign a value to this easement. The easements totaled approximately ninety-six acres..

During the year ended June 30, 2017 PLC acquired one such conservation easement. This easement was donated in which the donor did not wish to record their contribution and had not done so as of the date of this report; no appraisal was done to assign a value to this easement. This easement totaled forty-nine acres.

Note 7. Concentration of Risk

<u>Cash</u>: PLC maintains cash balances in several accounts at a local bank. These accounts are insured by the Federal Deposit Insurance Corporation up to \$250,000. At June 30, 2018 and 2017 the Organization had no uninsured cash balances.

Note 8. Tax Exempt Status

The Organization is a public charity exempt from Federal income tax under Section 501 (c) (3) of the Internal Revenue Code. The organization does not believe it has done anything during the past year that would jeopardize its tax exempt status at either the state or Federal level. The Organization reports its activities to the IRS in an annual information return. These filings are subject to review by the taxing authorities and the federal income tax returns for 2017, 2016, and 2015 are subject to examination by the IRS, generally for three years after they were filed.

In accordance with FASB ASC 740-10, Accounting for Uncertainty in Income Taxes, the Organization is under the opinion that there are no unsustainable positions that have been taken in regards to federal or state income tax reporting requirements. Accordingly, management is not aware of any unrecognized tax benefits or liabilities that should be recognized in the accompanying statements.

Note 9. Temporarily and Permanently Restricted Net Assets

Total Permanently Restricted Net Assets

Temporarily restricted net assets consist of the following as of June:

		<u>2018</u>		<u>2017</u>					
Conservation Land	\$	1,444,599	\$	1,185,265					
Easement Stewardship		242,158		216,658					
Easement Defense Fund		66,185		10,185					
Land Management		71,604		38,104					
Horse Property		270		270					
Sallada Education Fund		2,156		2,156					
Projects		163,351		168,398					
Legacy Society Fund		1,239		1,239					
Total Temporarily Restricted Net Assets	\$	1,991,562	\$	1,622,275					
Permanently restricted net assets consist of the following:									
French Endowment	\$	10,963	\$	10,963					

5,018

16,062

5,018

16,060

Note 10. Fair Value Measurements

Forever Wild Fund Conservation Easements

Fair values of assets measured on a recurring basis at June 30, 2018 and 2017 are as follows:

		Quoted Prices In Active Markets	Significant Other Observable
	Fair	For Identical Assets	s Inputs
<u>June 30, 2018</u>	<u>Value</u>	<u>Level (1)</u>	<u>Level (2)</u>
Investments	\$ 609,166	\$ 609,166	\$ -
Pledges Receivable	2,000	-	2,000
Grants Receivable	<u>25,108</u>	<u>-</u>	<u>25,108</u>
Total	\$ 636,274	<u>\$ 609,166</u>	<u>\$ 27,108</u>
June 30, 2017			
Investments	\$ 531,598	\$ 531,598	\$ -
Grants Receivable	<u>27,360</u>	<u>-</u>	<u>27,360</u>
Tota1	<u>\$ 558,958</u>	<u>\$ 531,598</u>	<u>\$ 27,360</u>

Fair values for investments are determined by reference to quoted market prices and other relevant information generated by market transactions. The fair value of accounts, pledges and grants receivable are estimated at the present value of expected future cash flows.

Note 11. Retirement Plan

Beginning July 1, 2014, the PLC will match each dollar of an employee's documented contributions to a qualified retirement program, up to a maximum of 3% of salary for full-time employees, and 1.5% of salary for part time employees. Employer contributions for the years ended June 30, 2018 and 2017 were \$1,860 and \$1,800, respectively.

Note 12. Compensated Absences

Employees of the Organization are entitled to paid vacation depending on job classification, length of services and other factors. The statement of financial position reflects accrued vacation earned, but unpaid as of June 30, 2018 and 2016 in the amounts of \$4,399 and \$-0-, respectively.

Note 13. Reclassification

Certain amounts in the prior-year financial statements have been reclassified for comparative purposes to conform with the presentation in the current-year financial statements.

During the current year management adopted the policy of recording easements at \$1 each. As of June 30, 2017 the organization owned 79 conservation easements. Therefore \$79 was reclassified to Other Assets for the year ended June 30, 2017.

Note 15. Subsequent Event

Management has evaluated subsequent events through September 21, 2018, the date on which the financial statements were available to be issued to determine if any are of such significance to require disclosure. It has been determined that no subsequent events matching this criterion occurred during this period.

PISCATAQUOG LAND CONSERVANCY STATEMENT OF FINANCIAL POSITION DETAILED

June 30, 2018 With Comparative Totals for June 30, 2017

		Unrestricted Temporarily Restricted			icted					
	Undesi	ignated	Designated		Land and			Permanently	Total	Total
A COTITIO	By B	Board	By Board	Subtotal	Easements	Projects	Subtotal	Restricted	2018	2017
ASSETS										
CURRENT ASSETS										
Cash		29,165	\$ -	\$ 129,165	\$ -	\$ 141,301	141,301	-	\$ 270,466	\$ 210,243
Investments		98,715	110,858	209,573	-	383,612	383,612	15,981	609,166	531,598
Pledges receivable		2,000	-	2,000	-	-	-	-	2,000	-
Grants receivable		5,108	-	5,108	-	20,000	20,000	-	25,108	27,360
Prepaid expenses		229		229					229	1,644
Total Current Assets	2	235,217	110,858	346,075		544,913	544,913	15,981	906,969	770,845
PROPERTY AND EQUIPMENT, at cost										
Land and improvements		_	_	_	1,444,599	_	1,444,599	_	1,444,599	1,185,265
Equipment		16,119	-	16,119	-	_	-	_	16,119	16,119
• •		16,119		16,119	1,444,599		1,444,599		1,460,718	1,201,384
Less accumulated depreciation		15,368	-	15,368	-	-	-	-	15,368	15,026
•		751	-	751	1,444,599		1,444,599		1,445,350	1,186,358
OTHER ASSETS										
Conservation easements		-	-	-	-	-	-	81	81	79
Deposits		-	-	-	-	2,050	2,050	-	2,050	-
Total Other Assets		-				2,050	2,050	81	2,131	79
Total Assets	2	235,968	110,858	346,826	1,444,599	546,963	1,991,562	16,062	2,354,450	1,957,282
LIABILITIES AND NET ASSETS										
CURRENT LIABILITIES										
Accounts payable		4,243	-	4,243	_	_	_	_	4,243	155
Accrued expenses		7,691	-	7,691	_	_	_	_	7,691	2,553
Total Current Liabilities		11,934		11,934					11,934	2,708
NET ASSETS	2	224,034	110,858	334,892	1,444,599	546,963	1,991,562	16,062	2,342,516	1,954,574
Total Liabilities and Net Assets	\$ 2	235,968	\$ 110,858	\$ 346,826	\$ 1,444,599	\$ 546,963	\$ 1,991,562	\$ 16,062	\$ 2,354,450	\$ 1,957,282

PISCATAQUOG LAND CONSERVANCY STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

For the Years Ended June 30, 2018 and 2017

	2018	2017
Revenues, gains and other support:		
Contributions, cash	\$ 572,913	\$ 487,759
Contributions, in-kind	855	3,373
Contributions, non-cash	2	30,650
Earned revenue, project management fees	2,928	-
Events, net expenses of \$7,356 and \$6,214	6,657	8,261
Interest and dividend income	11,608	10,343
Net realized gain on sale of investments	15,629	6,044
Unrealized gain on investments	19,498	34,678
Other revenue	15	170
Total revenues, gains and other support	630,105	581,278
Expenses:		
PLC Conservation	194,718	335,152
General and Administrative	36,037	32,900
Fundraising	11,408	4,320
_	242,163	372,372
Increase in net assets	387,942	208,906
Net assets, beginning of year	1,954,574	1,745,668
Net assets, end of year	\$ 2,342,516	\$ 1,954,574

PISCATAQUOG LAND CONSERVANCY STATEMENT OF FUNCTIONAL EXPENSES

Year Ended June 30, 2018 With Comparative Totals for June 30, 2017

		Programs onservation	neral and inistrative	Fundraising		Total 2018		 2017
Salaries	\$	122,443	\$ 19,178	\$	5,901	\$	147,522	\$ 134,133
Payroll taxes		9,539	1,494		460		11,493	11,519
Employee Benefits		3,460	542		167		4,169	4,198
Legal and professional fees		2,971	4,968		2,908		10,847	12,224
Accounting fees		-	4,635		-		4,635	4,500
Dues and subscriptions		2,735	-		-		2,735	6,023
Insurance		2,894	453		139		3,486	3,433
Terrafirma		5,556	-		-		5,556	5,540
Printing and reproduction		1,613	323		752		2,688	3,634
Office supplies and expenses		2,574	907		145		3,626	5,736
Occupancy		6,643	1,041		320		8,004	7,527
Property taxes		1,192	-		-		1,192	1,210
Signage		102	-		-		102	2,326
Depreciation		-	342		-		342	433
Travel		-	1,664		616		2,280	876
Volunteer/Donor recognition	1	2,296	-		-		2,296	298
Training and conferences		4,235	-		-		4,235	-
Appraisal		1,400	-		-		1,400	400
Other expenses		195	-		-		195	968
Land and easement projects		24,870	490				25,360	 167,394
	\$	194,718	\$ 36,037	\$	11,408	\$	242,163	\$ 372,372